

National Defence



Princess Patricia's
Canadian Light Infantry
Regimental Headquarters
PO Box 10500 Station Forces
Edmonton AB T5J 4J5

1150-1 (RADjt)

June 2021

Distribution List

**MINUTES FROM THE 77th
REGIMENTAL GUARD MEETING
HELD MONDAY, 27 MAY 2021**

Reference: Minutes of the 76th Regimental Guard Meeting, dated 15 June 2020.

1. Find attached, at Annex E, minutes of the 77th Regimental Guard meeting held on Thursday, 27 May 2021. Also attached are the following supporting documents:

- a. Annex A: Contents Sheet;
- b. Annex B: Record of Motions and Votes;
- c. Annex C: Task Matrix;
- d. Annex D: Important Calendar Dates; and
- e. Annex E: Minutes of the 77th Regimental Guard Meeting.

2. Annex E details the discussion of agenda points that took place during the meeting by the members present, including those personnel via telephone conference.

3. For ease and simplicity, use either the contents sheet at Annex A to navigate to the respective agenda item and subsequent page; or use Annex C, the consolidated assigned or implied task matrix. All motions and votes have been extracted from Annex E and consolidated into a grouped table shown at Annex B, which reflects a true and accurate record of the motions and votes.

4. Should you have any questions or enquiries, please contact the Regimental Major, Major C.A.J. Foley at 780 973-4011 ext. 5459 or email COREY.FOLEY@Forces.gc.ca SLADE.LERCH@forces.gc.ca.

W.H. Fletcher
Brigadier-General
President, Regimental Guard

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Annex C – Task Matrix

Annex D – Important Calendar Dates

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Distribution List

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Regimental Guard

Chairman of the Regimental Executive Committee

Regimental Major

Regimental Adjutant

Information

Colonel of the Regiment

PPCLI Foundation President

PPCLI Association President

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**RECORD OF MOTIONS AND
 VOTES 77th GUARD MEETING**

SERIAL	PROPOSAL	PROPOSER	SECONDER	VOTE	REMARKS
	(a)	(b)	(c)	(d)	(e)
1	Accept the minutes from the 76 th Guard Meeting as presented.	BGen R.T. Ritchie	BGen J.W. Errington	Carried	Unanimous
2	Accept the REB recommendation to use the Ric-a-Dam-Doo rather than the Cap Badge for the cover image of Volume VI of the Official History.	BGen W.H. Fletcher	Col J.A. MacKeen	Carried	Unanimous
3	Accept the REB recommendation for the jacket design as presented for Volume VI of the Official History.	BGen R.T. Ritchie	BGen (Ret'd) V.W. Kennedy	Carried	Unanimous
4	Accept the REB recommendation that there should be no testimonials, rather, a note from an appropriate member of Lady Patricia's family could be included on the back dust-cover of Volume VI of the Official History.	Col W.K. Niven	Col D.R. Blanc	Carried	Unanimous
5	Accept the REB recommendation to not include the Canadian Forces Europe (CFE) Fallen for inclusion into Volume VI of the Official History.	BGen (Ret'd) V.W. Kennedy	Col C.R. Henderson	Carried	Unanimous

TASK MATRIX
77th GUARD MEETING

SERIAL	ASSIGNED/ IMPLIED	TASK	OPI	REMARKS
	(a)	(b)	(c)	(d)
1	Assigned	Need for formal recognition of the change of Regimental Colonel position from Col MacKeen to Col L'Heureux	Guard President	Raised by President of Guard
2	Assigned	Cross-promotion on social media for 107 th Regimental Anniversary Bike Ride and Fundraiser	RHQ	Complete. RHQ routinely works to cross promote Association activities.
3	Assigned	COR will undertake drafting planning guidance for the FGB continuance with some options for format and responsibility by end-2020.	COR	Guard 76. In progress. Taken up by the REC and Guard President
4	Assigned	Begin discussion on merging CAF ethics and CAF profession of arms with Regimental values.	(Deputy) Vice President Strategy	
5	Implied	Museum meeting to determine capability to fundraise WRT Calgary Museum Expansion.	Deputy Guard President/ COR/ RM	Guard 76. Incomplete. Covid has halted almost all fundraising.
6	Assigned	Prepare and complete Implementation Plan will follow this fall over a 5 year horizon.	(Deputy) Vice President Strategy	
7	Assigned	Secretariially discuss Regimental articulation of values and mission statement.	RM / President of Guard	
8	Assigned	Supporting Memorial Travel to include identifying where certain regimental plaques should be placed for Sicily/Italy and is also maintaining contact with VAC for possible sources of funding.	Mr. Hale	Guard 76. In progress. Mr. Hale visiting sites and we will have a plan end 2022
9	Implied	Complete next version of Regimental Manual to reflect changes/additions.	RM	In Progress.
10	Implied	Inclusion of new Honorary Patricia's in Regimental publications.	RM/RAdjT	

SERIAL	ASSIGNED/ IMPLIED	TASK	OPI	REMARKS
	(a)	(b)	(c)	(d)
11	Assigned	Coordinate <i>ad-hoc</i> Guard meeting to discuss proposals with input from the REB for required decision point on publishing.	RM/ President of Guard/REB Chair	Required in the next 3-4 months.
12	Assigned	Conduct stand-alone meeting that will generate comprehensive museum guidance by 20 December.	COR/ Assn Pres/ RM	Guard 76. In progress. Due to be complete by mid-2022.
13	Assigned	Unified website and social media accounts by 20 December.	RM	Guard 76. Incomplete.
14	Assigned	Develop decision points WRT cultivating and perpetuating the warrior ethos.	REC Chair / VP Strategy	Guard 76. In progress. Delta for V3 of the Regimental Strategy.
15	Assigned	Investigate potential for return of contributions from the RVCP to a member.	RM	Complete. Report and been sent to the Guard President, 04 June 2021.
16	Assigned	Formalize Guard Directive on Regimental Responsibilities of CWO.	RCWO	Guard 76. In progress. GD 008.
17	Implied	Update R Manual to reflect the appointment of MWO to the REC as a result of the CAF-wide reduction of CWO.	RAdjt	Guard 76. In progress. The Regimental Manual is in the process of being amended.

Annex D to
1150-1 (RAdj)jt
Dated June 2021

**IMPORTANT CALENDAR
DATES 77th GUARD MEETING**

Serial	Date	Event	Remarks
	(a)	(b)	(c)
1	17 Jun '21	REC Chairman Handover	LCol Schaub to LCol Higgins
2	17 Jun '21	165 th REC Meeting	Virtual/Teleconference
3	22 Jun '21	2 PPCLI Change of Command	Shilo, MB. LCol Reekie to LCol van Eijk. Sn Patricia: Col Rutland
4	24 Jun '21	1 PPCLI Change of Command	Edmonton, AB. LCol Schaub to LCol Higgins. Sn Patricia BGen Fletcher
5	24 Jun '21	1 PPCLI RSM Change of Appointment	Edmonton, AB. CWO Crane to CWO Vollick
6	25 Jun '21	3 PPCLI RSM Change of Appointment	Edmonton, AB. CWO Pickard to CWO Schnurr
7	6-9 Jul '21	Infantry Week	Virtual, Gagetown, NB. COR, Gd President, RCol and RCWO to attend
8	27 Jul '21	<i>Gapyeong</i> (Sic) Stone Unveiling	Brampton, ON. Assn POC: Mr. Paul Hale
9	08 Aug '21	107 th Regimental Anniversary Bike Ride and Fundraiser	PPCLI Association
10	10 Aug '21	Regimental Birthday	
11	13 Aug '21	French Grey Golf Tournament	Edmonton, TBC
12	Oct/Nov '21	Patricia Fund Board of Directors Meeting	Virtual/Teleconference
13	Oct/Nov '21	DP 1.2 Inf Badging	Gagetown, NB, COR attend
14	07 Dec '21	<i>The Patrician</i> 2021 Submission Deadline	
15	Dec '21	RHQ Annual Briefs to the Battalions	
16	Dec '21-Jan '22	Christmas Leave	
17	10 Feb '22	Colonel-in-Chief's Birthday	
18	(TBC) Jan '22	Ex Strong Contender	

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19	17 Mar '22	Regimental Day	
20	21-22 May '22	PPCLI Association AGM	Saskatoon
21	Spring 2022	COR Change of Appointment	BGen (Ret'd) Kennedy to BGen (Ret'd) Romses.
22	Spring/Summer 2022	Op APOLLO 20th	Details TBC- a civvie run event supported by CAF elements in Edm. POC: Capt J Jasper.
23	2022	3 PPCLI Change of Comd	Edmonton, AB. LCol Thamer to LCol Sn Patricia TBC.
24	2022	1 CMBG Change of Comd	Edmonton, AB. Col Rutland to Col . Sn Patricia TBC.
25	Jan 2023	Ex Ric-A-Dam-Doo	OPI : TBC

MINUTES FROM THE
77th REGIMENTAL GUARD MEETING
HELD MONDAY, 27 MAY 2021

Reference: Minutes of the 76th Regimental Guard Meeting, dated 15 June 2020.

1. The meeting was called to order at 1200 hours by the President of the Guard. Those in attendance are listed below:

Chairman:	BGen W.H. Fletcher	President
Members Present:	LCol J.D. Schaub	<i>Ex Officio</i> Member (Outgoing REC Chair)
Members via TELCON:	BGen (Ret'd) V.W. Kennedy	<i>Ex Officio</i> Member (Colonel of the Regiment)
	BGen J.W. Errington	
	BGen R.T. Ritchie	
	BGen K.A. Gallinger	
	Col C.R. Henderson	
	Col J.A.J. L'Heureux	Regimental Colonel (Designate)
	Col W.K. Niven	
	Col I. Hope	REB Vice-President
	Col D.R. Blanc	
	Col J.A. MacKeen	Outgoing Regimental Colonel
	Mr. Dougal Salmon	<i>Ex Officio</i> Member (PPCLI Association President)
	CWO R. Kiens	Regimental Chief Warrant Officer
Guest:	LGen (Ret'd) R. Crabbe	Former Colonel of the Regiment, REB Chairman
Regimental Headquarters:	Maj S.G.J. Lerch	Regimental Major
	Maj C.A.J. Foley	Regimental Major (Designate)
	Capt N. Browne	Regimental Adjutant

2. Agenda items were detailed as follows:

**AGENDA OF 77th REGIMENTAL GUARD
MEETING HELD MONDAY, 27 MAY 2021**

Serial	Item	Sub-Item	OPI	Time
	(a)	(b)	(c)	(d)
1	Opening Remarks		Guard President/COR	1200
2	Review of Minutes			1205
3	Regimental Calendar			1215
4	Reports			1235
		a. Regimental Strategy	Guard President	
		b. Financial Report	RM	
		c. Regimental Headquarters	RM	
5	Updates			1310
		a. Mersham Plaque	COR	
		b. Honorary Patricia Additions	COR	
		c. Financial Reform	COR	
		d. RCWO	CWO Kiens	
		e. 1 CMBG	LCol Schaub	
		f. REC	LCol Schaub	
		g. Regimental Indoctrination Course (RIC)	RM	
		h. 20 th Anniversary of Op APOLLO	Guard President	
		i. PPCLI Association	Assn President	
		j. REB SITREP Volume VI	LGen (Ret'd) Crabbe Col Hope	
6	New Business			1432
		a. Schamuhn / Hamilton Incident	Guard President	
7	Round Table			1435
8	Closing Remarks		Guard President/ COR	1445

3. Opening Remarks. BGen Fletcher, President of the Guard, began by thanking members for attending the meeting. He indicated he would be acting as President and Vice President of the Guard for the time being. Certain promotions listed such as BGen Wright to MGen, Col Gallinger being promoted to BGen and LCol Schaub to Col with posting to 1st Cavalry Division in Texas. Finally, transfer of CA CWO to CWO Jim Smith.

The COR indicated he was happy with Regimental leadership. He indicated MGen Dawe, previous Guard President, made great contributions toward the Regiment. The COR was looking forward to the brief on the regimental history by LGen (Ret'd) Crabbe and Col Hope. Last – he thanked everyone for attending.

4. Review of Minutes. The RM provided a review of the minutes from the 76th Guard Meeting. There was one motion it was carried. There were 19 tasks from the 76th Guard meeting: 11 had been actioned, six were in progress and two were incomplete. The RM confirmed that Task 5, determining capability to fundraise WRT Calgary Museum Expansion, was incomplete, however, we did receive \$155k from DHH for various museum projects (collection appraisal, display finalisation). Task 13, unified website and social media accounts, is incomplete due to policy constraints. BGen Fletcher discussed Task 14, develop decision points WRT cultivating and perpetuating the warrior ethos, and discussed how the terminology may need to be adjusted IOT match with terminology from the CAF. A proposal to accept the minutes was approved and carried unanimously.

5. Regimental Calendar. The RM discussed the following calendar dates:

- a. The French Grey Golf Tournament is scheduled for 13 August 2021 and will proceed pending the situation changing;
- b. The President of the Guard stated that the Regimental Chief Warrant Officer handover between Mr. Kiens and Mr. Forest would occur in late summer;
- c. The President of the Guard identified a need for formal recognition of the change of Regimental Colonel position from Col MacKeen to Col L'Heureux (Task 1); and
- d. Dougal Salmon noted that the 107th Regimental Anniversary Bike Ride and Fundraiser is open for registration. RHQ to cross-promote on social media. (Task 2)

6. Reports.

- a. Regimental Strategy. BGen Fletcher spoke on behalf of Col Jurkowski, Vice President Strategy. The Regimental Strategy is currently in Phase 3 (P3) and Phase 4 (P4) will be available shortly in the fall. LCol Moore has been identified as the Deputy Vice President Strategy. P4 will be for next 15 years and will be condensed to a more concise and focused version to provide regimental guidance that can be implemented. A merge between CAF ethics and CAF profession of arms with Regimental values needs to occur. (Task 4) An Implementation Plan will follow this fall over a 5 year horizon. (Task 6) A placemat was sent out with input as it relates to two pieces: the proposed PPCLI mission, which is at an acceptable point, with any further changes being done secretarially and information regarding ongoing discussion of CAF values and ethics and the articulation

of that from the Regiment. BGen Fletcher stated to the RM that secretarially there would be a discussion on regimental articulation of values and mission statement. (Task 7)

b. Financial Report.

- (1) General Update. The Regimental Voluntary Contribution Program (RVCP) was reported steady at \$15.5k per month. The Warehouse Fund (WF) is doing well despite soldiers being on exercise. Kit shop sales have been trending slightly higher than budgeted for however, summer leave blocks can compensate for the overage.
- (2) Patricia Fund (PF) Income Statement. The RM briefed the PF Income Statement is around \$160k. Expenditure is down (cancellation of French Grey activities, reduction in C-in-C travel), leaving a surplus that has been redirected largely to other Regimental objectives and the Legacy Fund.
- (3) Transfers. The RM mentioned a large amount of transfers into several funds. Of note, MWO Turnbull has encouraged donations from fellow Patricias several times throughout the year and much of this has been put into the Benevolent Fund.

c. Regimental Headquarters. The RM briefed the following:

- (1) RHQ is at minimal manning with work being conducted in office and at home. The President of the Guard noted that increased access to the museum and kit shop should be forthcoming due to increased rates of vaccination and loosened provincial guidelines.
- (2) The Regimental History Program is still ongoing. Declassification of documents from Op SNOWGOOSE for the official history is ongoing but work has stalled due to lack of availability of qualified personnel.
- (3) The Regimental Manual, last updated in 2018, will be amended to include an updated Honorary Patricia list and other smaller changes. The Manual will be near-complete by the time the next RM, Maj Foley, and next REC Chair, LCol Higgins, assume their new positions. (Task 9)

7. Updates.

- a. Mersham Plaque. The COR discussed the installation of a stone tablet at Mersham Church in Kent, England, where Lady Patricia (2nd Countess of Mountbatten) is buried. As our second Colonel-in-Chief, the tablet will recognize her and her service. The family is supportive and in regular contact with the COR. There is no date when the stone tablet will be finished or when it will be installed at this time but a picture will be taken when this has been accomplished and sent to the Regiment. An additional Regimental plaque

can be installed near the stone tablet. Eventually, a time for a dedication will be provided and certain members of the Regiment invited.

- b. Honorary Patricia. Added BGen Joe Sharp, who was noted for his work on Board of Inquiry in Bosnia as well as work done to enhance morale and welfare for returning soldiers. The COR mentioned he had no update on MGen Cadieu. He was pleased to inform the Guard that Lady Saltoun of Abernathy, wife of the son of Princess Patricia and Alexander Ramsay was offered to become an Honorary Patricia and accepted. She maintained a strong connection to the Regiment and up until 1997 she was hosting Patricias in London. Ideally, her scroll will be presented at a similar time as the Mersham Plaque dedication. (Task 10)
- c. Financial Reform. The COR reported that LCol Liebert has taken over the Transition Team. The Hamilton Gault Memorial Fund, PPCLI Foundation and Patricia Fund Board of Directors, as well as REC observers and legal representation will attend the first meeting on 10 June. The RM will establish the meeting and the RAdjt will act as the Regimental Secretary.
- d. Regimental Chief Warrant Officer. CWO Parris was promoted last week and will be taking his appointment at the Transition Unit in Toronto. 15 August will see the RCWO handover with CWO Forest.
- e. 1 CMBG. LCol Schaub briefed on behalf of Col Rutland. As follows:

It has been a very challenging year for 1 CMBG, specifically zeroing in on the three Patricia Battalions. This was for two reasons: first, COVID-19 but also, the change in the Army Managed Readiness Plan (MRP). The updated MRP saw the Patricia Battalions go directly from the Road to High Readiness (R2HR) in 18-19, to deployment in 19-20, right back onto the Army BUILD phase starting in summer 2020. Hundreds of Patricias were still deployed across multiple missions (1 PPCLI C Coy in Latvia with the LdSH, all three units with individuals on JTF-I/Unifier, and 1 PPCLI A Coy as the NTM-I Force Protection Coy in Iraq), and the Brigade started right back into the high-readiness training year. When accounting for the cancellation of HLTA's due to COVID, plus post-deployment quarantine, many soldiers stepped right onto major exercise preparations on their first day back from work.

The fall saw a gradual increase in individual and collective unit training following the total CAF training shutdown in March 2020. Each Unit conducted a full battalion exercise in a COVID environment, adjusting to operating within Force Health Protection constraints. 2 PPCLI conducted Ex KAPYONG SPADE in the fall, achieving Platoon Live and Coy Dry. 1 PPCLI on Ex PATRICA SPEAR got one company to Platoon Live. 3 PPCLI conducted Ex SPARTAN RESCUE, you are all following the unfortunate range shooting of Cpl Choi from the Royal Westminster Regiment – you may have seen in the news that the shooter from 3VP was charged by the NIS last week, and the Unit is

working through that. The fall also saw the unprecedented deployment of a Domestic Operation (DOMOP) that lasted all winter, with 2 PPCLI taking on a series of Op LASER deployments in remote Manitoba indigenous communities. 2 PPCLI got six communities back on their feet, and every company conducted at least one specific community operation.

The spring saw two separate major Build Phase Enhanced Warfighter Proficiency (EWP) exercises for the battalions. 3 PPCLI went down to JRTC in March/April, working with the 1/82nd AB Brigade. They were successfully validated as a battalion, and also completed company-level live fire, which was a major milestone following the Ex SPARTAN RESCUE incident. 1 PPCLI and 2 PPCLI are currently on week 7 of 8 in the field in Wainwright on Ex AGILE RAM/MAPLE RESOLVE. This year's MAPLE RESOLVE was the smallest in years, with only two battalions in the box. 1 CMBG decided to conduct its live firing after MAPLE RESOLVE this year, and 2 PPCLI is currently conducting Level 5 live fire, with 1 PPCLI as safety staff (the LdSH are the overall range OPI). 1 PPCLI will conduct their Level 5 next, and then the entire Brigade will be validated for high-reading Army contingency phase operations starting 1 July. Conducting this training in a COVID environment has been a real success story in terms of leaders enforcing health protection measures, troops getting on with things in a complex environment, and everyone getting back to the business of training after too-long of a layoff.

In terms of the upcoming year, with over 92% of the Brigade 1st-dose vaccinated, we look forward to getting back to some of the things that make soldiering more than just field training. 3 PPCLI will be ready for NEO operations, with 1 PPCLI and 2 PPCLI standing by for NEO NRI/NRF. Both 1 PPCLI and 2 PPCLI will change out at the end of the month, as well as the 1 PPCLI and 3 PPCLI RSM's. There are definitely some challenges we need to tackle in the three battalions next year. These include rebuilding of soldier and leader resiliency, climate and culture issues, and fleshing out hollow CoG ranks that are causing us to take on too much training risk. Overall though, the Patricia Battalions are at a much higher state of readiness than they have been in years, and they are keeping their fingers crossed that the phone rings and that someone gets the nod to go and protect Canadians in the contingency year.

- f. REC. LCol Schaub mentioned the handover between himself and LCol Higgins. CWO Vollick to hand over with CWO Crane for 1 PPCLI RSM on 24 June. LCol van Eijk taking over 2 PPCLI from LCol Reekie. On 1 July, 1st and 2nd Battalion are prepared for NATO Readiness Initiative (NRI) / NATO Response Force (NRF). Numerous changes to ERE Representatives were listed as were future competitive sports events and training schedules by battalion. Welcome & Departure packages were mentioned and the idea of bringing back mess dinners, primarily during the January time period, was proposed as the optimal time.

- g. RIC. The RM stated that the Regimental Indoctrination Course (RIC) will be at 90% completion at the RM handover. The RIC offers baseline Regimental education that is not covered by the training institutions. BGen Fletcher added that there will be a regimental baseline and each battalion will be able to add additional information as required.
- h. 20th Anniversary of Op APOLLO. BGen Fletcher reported that with the anniversary up and coming, 1 CMBG, 3 PPCLI and Strathconas will conduct commemoration. MTF.
- i. PPCLI Association. Dougal Salmon reported that the AGM was held on 1 May. 40 members attended virtually as well as 6 serving members. New vice presidents and directors were discussed. At the AGM, there were four resolutions that were approved. The HGMF has separated from the Association. The HGMF held their first meeting on the 8 May and elected their own board of directors. The Vancouver Branch was suspended due to lack of leadership candidates.
- j. REB SITREP Volume VI. LGen (Ret'd) Crabbe discussed the following points:
 - (1) Approach and Method. A good relationship with the author, Dr. Engen, has been maintained. The focus of Volume VI will be NATO, UN and Domestic Operations. Standardization of production, to include format and punctuation, has been decided up front to ensure consistency within the publication. A key document originally by MGen (Ret'd) Stewart is in use and provides a detailed outline of our expectations to the author, but still enables writing creativity. An extensive process has been ongoing whereby the President (LGen (Ret'd) Crabbe), Vice-President (Col Hope) and members of the REB have reviewed data and research IOT prepare final material. All non-manuscript requirements to be completed by 15 June 2021. The outline of the book will consist of three parts: the front-end, parts and chapters and backend material. The Guard will review & approve certain items such as the dust cover, and photographs and logos will be high definition. Finally the publisher will be able to influence the final product.
 - (2) Challenges. Access to research limited due to the pandemic, with exception to our museum. There is an inconsistency and lack of standardization in details of Regimental records. Biographies of C-in-Cs and CORs were not written well.
 - (3) Status. LGen (Ret'd) Crabbe provided line-by-line updates on the jacket, frontend, backend and manuscript (to include parts and chapters). (Slide 42-46) The manuscript is on time for delivery date of 30 Sept.
 - (4) Milestones. As follows:
 - (a) 15 Jun 2021 – All non-manuscript material completed, less C-in-C intro and author sections;
 - (b) 04 Aug 2021 – REB Meeting;

- (c) 30 Sep 2021 – 1st Draft Delivery Date;
- (d) 1 Feb 2022 – REB 1st Review completed;
- (e) 30 Apr 2022 – 2nd Draft Delivery Date;
- (f) 30 Jun 2022 – REB 2nd Review completed; and
- (g) TBA – Proofing and publication by Regiment / REB.

(5) Guard Decisions & Concurrence.

- (a) The REB recommended the cover image should be the Ric-a-Dam-Doo rather than the Cap Badge. BGen Fletcher proposed that the Guard endorse the REB recommendation for using the Ric-a-Dam-Doo. Col MacKeen seconded. Motion passed.
- (b) The REB recommended the jacket design as presented. BGen Ritchie proposed that the Guard endorse the REB recommendation. COR seconded. Motion passed.
- (c) The REB recommended there should be no testimonials, however, would accept a note from an appropriate member of Lady Patricia's family to be included on the back dust-cover. Col Niven proposed that the Guard endorse the REB recommendation. Col Blanc seconded. Motion passed.
- (d) The REB recommends not including the Canadian Forces Europe (CFE) Fallen for inclusion into Volume VI of the Official History. The 19 members killed under NATO Service (i.e. not on named operation) are listed in the Book of Remembrance. COR proposed that the Guard endorse the REB recommendation. BGen Henderson seconded. Motion passed.

(6) Further Discussion. LGen (Ret'd) Crabbe thanked the Guard for their concurrence and he and Col Hope thanked RHQ and the Museum, especially the volunteer staff, for assisting the author, Dr. Engen, with research. Col Hope stated the biographies of principal people (C-in-C, Regimental Founder) are being rewritten IOT improve quality.

(7) Publishing. LGen (Ret'd) Crabbe stated the target audience for the book was largely internal to the Regiment. BGen Errington and Col Hope discussed publishing options – Col Hope recommended a Canadian limited press publisher over an academic press largely to maintain copyright control and to retain options such as the ability to e-publish and publish on demand if required. The Regiment should contact publisher directly with author IOT keep control of the product (cover, design, photos, maps etc.) The REB is limited in authority and funding to conduct this step, therefore, the Regiment

and Guard shall contract the publisher. A decision point is required in the next 3-4 months and *ad hoc* Guard meeting will be established to discuss proposals with input from the REB. (Task 11)

8. New Business. The following new business item was presented:
 - a. Schamuhn / Hamilton Incident. Current affairs in the media involving the Regiment were discussed WRT the Schamuhn & Hamilton incident. The incident was reviewed and discussion surrounding the way forward and future best practices, such as revised guidance to different arms of the Regiment, occurred. Further regimental strategic direction on correspondence, including letters of reference, to follow. Potential for return of contributions will be looked into. (Task 15)
9. Round Table. The following topic was discussed during the round table:
 - a. Next Guard Meeting. Guard 78 will occur in spring 2022. An ad-hoc Guard meeting regarding publishing for Volume VI of the Official History will occur prior. (Task 11)
10. Closing Remarks. BGen Fletcher and the COR extended their appreciation for the attendance and work of all members.

C.A.J. Foley
Major
Regimental Secretary

Approved/Not Approved

W.H. Fletcher
Brigadier-General
President, Regimental Guard

Approved/Not Approved

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